

2022-2023

## Graduate Business Bulletin of Information

# University of Notre Dame Mendoza College of Business

*The University reserves the right to change its admission and completion requirements as necessary. The offerings and requirements of the University of Notre Dame are continually under examination and revisions are expected. This Bulletin of Information is not a contract; it merely presents the offerings and requirements in effect at the time of publication and in no way guarantees that the offerings and requirements will remain the same. Every effort will be made to provide advance information of any changes.*

MENDOZA COLLEGE  
OF BUSINESS



UNIVERSITY OF  
NOTRE DAME



September 2022

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# Academic Calendar 2022-2023

## Fall Semester 2022

### August

- 2: Round 1 MSBA-C application deadline
- 5: EMBA classes begin
- 5: MSBA-C classes begin
- 22: MBA, MSA, MSM, MSBA-R, MSBA-SA, MSF-R, EMNA, and MNA classes begin
- 23: Last day to add M/W mod 1 course
- 24: Last day to add a T/TH mod 1 course

### September

- 5: Labor day-classes in session
- 9: Last day to drop a mod 1 course
- 13: Early decision application deadline for MBA, EMBA, EMNA, MNA, MSA, MSBA-R, MSBA-SA, MSF-R, and MSM

### October

- 3: M/W mod 1 classes end
- 4: T/R mod 1 classes end
- 4: Round 2 MSBA-C application deadline
- 5-7: mod 1 final exams
- 10-13: Interterm Week
- 14-23: Fall Break
- 24: M/W mod 2 classes begin
- 25: T/R mod 2 classes begin
- 25: Last day to add M/W courses for mod 2
- 26: Last day to add T/R courses for mod 2

### November

- 1: Round 1 MBA, EMBA, EMNA, MNA, MSA, MSBA-R, MSBA-SA, MSF-R, and MSM application deadline
- 4: Last day to drop a full-semester course
- 11: Last day to drop mod 2 courses
- 15: Round 3 MSBA-C application deadline
- 23-27: Thanksgiving Holiday

### December

- 7: M/W classes end
- 8: T/R classes end
- 8-10: MSBA-C Fall immersion
- 10: MSBA-C classes end
- 12-14: final exams
- 17: EMBA classes end

## Spring Semester 2023

### January

- 7: EMBA classes and International immersions begin
- 8: MSBA-C classes begin
- 10: Round 2 MBA, EMBA, EMNA, MNA, MSA, MSBA-R, MSBA-SA, MSF-R, and MSM application deadline
- 17: MBA, MSA, MSM, MSBA-R, MSBA-SA, MSF-R, and MNA Spring classes begin
- 18: Last day to add T/TH mod 3 course
- 19: Last day to add a M/W mod 3 course

### February

- 3: Last day to drop a mod 3 course
- 27: M/W mod 3 classes end
- 28: T/R mod 3 classes end

### March

- 1-3: mod 3 final exams
- 6-9: Interterm Week
- 10-19: Spring break
- 14: Round 3 MBA, EMBA, EMNA, MNA, MSA, MSBA-R, MSBA-SA, MSF-R, and MSM application deadline
- 20: M/W mod 4 classes begin
- 21: T/R mod 4 classes begin
- 21: Last day to add M/W courses for mod 4
- 22: Last day to add T/R courses for mod 4
- 24: Last day to drop a full-semester course

### April

- 7: Last day to drop mod 4 courses
- 7-10 Easter Break

### May

- 2: Round 4 MBA, EMBA, EMNA, MNA, MSA, MSBA-R, MSBA-SA, MSF-R, and MSM application deadline
- 3: M/W classes end
- 4: T/R classes end
- 6: MSBA-C classes end
- 8-10: Final exams
- 13: EMBA classes end
- 19-21: Class of 2023 Commencement Weekend

## Exam Scheduling

MBA, MSF-R, MSBA-R, MSBA-SA, MSM, MNA, MSA, EMNA Programs:

Fall 2022:

- Final exams for Mod 1 courses will be scheduled October 5 - 7, 2022
- Final exams for Mod 2 courses will be scheduled for December 12 - 14, 2022
- Final exams for full term courses will be scheduled for December 12 - 14, 2022

Spring 2023:

- Final exams for Mod 3 courses will be scheduled for March 1 - 3, 2023
- Final exams for Mod 4 courses will be scheduled for May 8 - 10, 2023
- Final exams for full term courses will be scheduled for May 8 - 10, 2023

EMBA, and MSBA-C Programs:

- Final exam and deliverable commitments will be listed with the course schedule record within Class Search
- Courses that are cross-listed with an undergraduate course will follow final exam scheduling guidelines issued for undergraduate courses.

# Mendoza Graduate Degree Programs Directory

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**OPEN**

Social Media Specialist



# Mendoza College of Business

Notre Dame is the world's preeminent Catholic research university, an institution with a renowned faculty, top graduate programs and a commitment to meaningful research, teaching and service — all of which combine to offer our graduate business students the resources to develop as servant leaders. Students are supported on their path to success by a strong academic environment, a thriving community of student peers, an integrated career and professional development program, and an engaged alumni network committed to mutual advancement and serving the greater good.

Located north of the city of South Bend, Indiana, the University of Notre Dame was founded in 1842 by the Rev. Edward F. Sorin, a priest of the Congregation of Holy Cross. The state of Indiana chartered the University by a special act of the legislature. Combining the style of the French “college” and the seminary where Father Sorin and his congregational fellows studied for the priesthood, Notre Dame began as both a secondary school and a four-year college offering the baccalaureate degree in the liberal arts. It soon adapted to the style and structure of the typical nineteenth-century American university, introducing a science curriculum in 1865, the first American Catholic law school in 1869, an engineering college in 1873, the beginnings of a distinctive graduate program in the early 1900s.

## Mendoza History

The College of Business was initially established in 1917 as a four-year study in foreign commerce. Four years later, the University founded the College of Foreign and Domestic Commerce with Father John Cardinal O'Hara, C.S.C., as the first dean. For both fathers Sorin and O'Hara, the purpose of Notre Dame and all its academic enterprises was to provide an education of the mind and of the heart, and to prepare students to become forces for good. This basic tenet informs what we do today and guides our vision to be the standard bearer for business education that develops servant leaders who contribute to human flourishing, cooperate with solidarity and compete toward becoming the best version of themselves, with the help of God and others.

To this end, the Mendoza College's scholarship in ethical leadership and social impact as well as the corresponding support structures and faculty engagement are broad and deep. With the imperative to “Grow the Good in Business,” the College focuses on providing integral leadership development, experiential learning on the front lines and a community of mutual advancement.

Graduate studies, which are designed to fulfill a range of professional backgrounds and career goals, fall into three programs: Executive Education, which includes Executive MBA-South Bend, Executive MBA-Chicago and Master of Science in Business Analytics-Chicago; MBA, which includes One-Year and Two-Year formats, as well as several dual degree programs; and Specialized Master's Programs, which includes MS in Accountancy, MS in Management, MS in Business Analytics-Residential, Executive Master of Nonprofit Administration and the Master of Nonprofit Administration-Residential. In fall 2022, Mendoza will launch the MS in Business Analytics-Sports Analytics program and in fall 2023, the MS in Digital Marketing.

The graduate programs are supported by five academic departments: Accountancy; Finance; IT, Analytics, and Operations; Marketing; and Management & Organization. Collectively, the programs enroll more than 800 graduate business students from across the United States and 20-plus nations.

## Graduate Programs

Mendoza College of Business awards a variety of master's degrees in business administration, nonprofit administration, and specialized business disciplines.

### Master of Business Administration (MBA)

The MBA is offered in four formats: the residential program is offered in either a traditional two-year format or in an accelerated one-year format. The executive MBA is offered in a two-year format in South Bend and Chicago.

### Specialized Master's Programs

The Mendoza College of Business offers a variety of accelerated programs in specific disciplines in both South Bend and in Chicago.

- [Executive Master of Nonprofit Administration \(EMNA\)](#)
- [Master of Nonprofit Administration \(MNA\)](#)
- [Master of Science in Accountancy \(MSA\)](#)
- [Master of Science in Business Analytics - Residential \(MSBA-R\)](#)
- [Master of Science in Business Analytics - Chicago \(MSBA-C\)](#)
- [Master of Science in Business Analytics - Sports Concentration \(MSBA-SA\)](#)
- [Master of Science in Finance - Residential \(MSF-R\)](#)
- [Master of Science in Management \(MSM\)](#)

## Dual Degree Programs

- Master of Business Administration/Juris Doctorate (MBA/JD)
- Master of Business Administration/Master of Global Affairs (MBA/MGA)
- Master of Business Administration/Engineering
- Master of Business Administration/Science

## Admissions and Academic Regulations

The Academic Code of the Mendoza College of Business Graduate Programs contains the policies and regulations governing the admissions to Mendoza Graduate Programs and the attainment of academic credit and graduate degrees from the Mendoza College of Business at the University of Notre Dame.

The Academic Code of the Graduate Business Programs (the “Code”) is amended periodically. The current versions of the Academic Code are available at the following links:

- [MBA Programs](#)
- [Specialized Master’s Programs](#)

These policies and regulations do not apply to the Graduate School or the Schools of Law and Architecture or the ESTEEM program. The responsibility to abide by the Code resides with business graduate students, faculty and administrators who are required to know and observe its stipulated regulations.

No exceptions to the policies and procedures articulated in the Code will be valid without the formal written approval of Mendoza’s associate dean for graduate programs.

## Program Learning Goals and Curriculum

### Master of Business Administration Residential Program Learning Goals: MBA

1. Competence to analyze and evaluate business opportunities and challenges.
2. Ability to integrate ethics in decision making.
3. Competence to work collaboratively.
4. Exposure to global economic and business perspectives.
5. Ability to communicate effectively.

### Curriculum: Two Year MBA

The minimum number of total credit hours for the two year MBA degree is 64.0. There are thirteen (13) required courses of 2.0 credits each:

Foundations of Ethical Business Conduct  
Ethics elective  
Finance  
Financial Accounting I  
Financial Accounting II  
Introduction to Business Analytics  
Leading People and Teams  
Management Communications elective  
Managerial Economics  
Marketing Management  
Process Analytics  
Strategic Decision Making  
Problem Solving  
There are six (6) additional required courses of 1.0 credit each:

### Career Leadership

Interterm (4 courses) – Students have the option to travel abroad in the spring semester for one week and earn 1.0 of the 2.0 annual Interterm credits while immersed in the business practices and culture of a relevant international market. Locations are announced early in the spring semester.

### MBA Internship

Additional program requirements include the elective credits needed to complete 64 total credits with one completed major, the orientation program Leadership Launch, and MBA Orientation. Students select one of the following majors: Strategy, Finance, Digital Marketing & Marketing Analytics, Marketing or Business Analytics.

### Off Campus / Study Abroad Programs (optional): MBA

Meyer Business on the Frontlines Program - Students have the opportunity to travel domestically (fall semester) or abroad (fall or spring semester) for one to two weeks and earn between 2 and 8 credits as part of courses delivered by the Meyer Business on the Frontlines Program. These courses leverage the power of business to solve problems in post conflict and high poverty societies. The experience gives students the opportunity to partner with NGOs, humanitarian agencies, and for-profit businesses on live projects with major impact in the local communities. Locations are announced each semester.

Mod Away Program - Students have the opportunity to travel to Silicon Valley or Chile in the second half of the fall semester for seven weeks, taking up to four elective courses from Notre Dame faculty in each location.

International Interterm Projects - Students have the opportunity to travel to international project locations to work with partner organizations in their local context as part

of the interterm course catalog. Locations are announced for each semester.

Below is the list of project locations for Fall 2022:

Charleston, SC; Berkeley, CA; San Jose, CA; Redondo Beach, CA; New York, NY; Brooklyn, NY; Gardena, CA; Houston, TX; Draper, UT; Boulder, CO; Atlanta, GA; Sanford, FL; Chicago, IL; Bend, OR; Detroit, MI; Tukwila, WA; Milwaukee, WI; Livingston, NJ; Indianapolis, IN; Bath, NY.

#### **Curriculum: One Year MBA**

The minimum number of total credit hours for the one year MBA is 46.0. There are eleven (11) required courses. Each course is 2.0 credits:

Foundations of Ethical Business Conduct  
Ethics elective  
Finance  
Financial Accounting  
Introduction to Statistical Analysis  
Leading People and Teams  
Management Communications elective  
Managerial Economics  
Marketing Management  
Process Analytics  
Strategic Decision Making

There are three (3) additional required courses of 1.0 credit each:

Career Leadership

Interterm (2 courses) – Students have the option to travel abroad in the spring semester for one week and earn 1.0 of the 2.0 Interterm credits while immersed in the business practices and culture of a relevant international market. Locations are announced early in the semester.

Below is the list of project locations for Fall 2022:

Charleston, SC; Berkeley, CA; San Jose, CA; Redondo Beach, CA; New York, NY; Brooklyn, NY; Gardena, CA; Houston, TX; Draper, UT; Boulder, CO; Atlanta, GA; Sanford, FL; Chicago, IL; Bend, OR; Detroit, MI; Tukwila, WA; Milwaukee, WI; Livingston, NJ; Indianapolis, IN; Bath, NY.

Additional program requirements include a minimum of 23.0 elective credits with at least one completed concentration track, the orientation program Leadership Launch, and One Year MBA Orientation. Students select one of the following majors: Strategy, Finance, Digital Marketing & Marketing Analytics, Marketing or Business Analytics.

#### **Off Campus / Study Abroad Programs (optional): MBA**

Meyer Business on the Frontlines Program - Students have the opportunity to travel domestically (fall semester) or abroad (fall or spring semester) for one to two weeks and earn between 2 and 8 credits as part courses delivered by

the Meyer Business on the Frontlines Program. These courses leverage the power of business to solve problems in post conflict and high poverty societies. The experience gives students the opportunity to partner with NGOs, humanitarian agencies, and for-profit businesses on live projects with major impact in the local communities. Locations are announced each semester.

Mod Away Program - Students have the opportunity to travel to Silicon Valley or Chile in the second half of the fall semester for seven weeks, taking up to four elective courses from Notre Dame faculty in each location.

International Interterm Projects - Students have the opportunity to travel to international project locations to work with partner organizations in their local context as part of the interterm course catalog. Locations are announced for each semester.

#### **Master of Business Administration Executive Programs**

##### **Learning Goals: EMBA**

1. Competence to analyze and evaluate business opportunities and challenges.
2. Ability to integrate ethics in decision making.
3. Competence to work collaboratively.
4. Exposure to global economic and business perspectives.

##### **Curriculum: EMBA - Graduating Class of 2023**

The minimum number of total credit hours for the Executive MBA is 50.0. There are twenty-five (25) required core courses of variable credits as indicated:

Executive Integral Leadership (3.0)  
Principles of Financial Accounting (2.0)  
Introduction to Business Analytics (2.0)  
Introduction to Marketing (2.0)  
Economics of the Firm (2.0)  
Foundations of Ethical Business Conduct (2.0)  
Corporate Finance (2.0)  
Strategic Cost Management (2.0)  
Investments (2.0)  
Process Analytics (2.0)  
Business Law (2.0)  
Strategic Marketing (2.0)  
Corporate Governance (2.0)  
Leadership and Decision Making (2.0)  
Financial Statement Analysis (2.0)  
International Management (2.0)  
Negotiations (2.0)

International Immersion (3.0)  
 Strategic Planning for Growth (2.0)  
 Design Thinking (2.0)  
 Global Finance (2.0)  
 Data and Technology for Senior Leaders (2.0)  
 Executive Integral Leadership Applied Learning (1.0)  
 Additional program requirements include 3.0 elective credits and EMBA Orientation.

#### **Curriculum: EMBA - Graduating Class of 2024**

The minimum number of total credit hours for the Executive MBA is 50.0. There are twenty-six (26) required core courses of 2.0 credits unless otherwise indicated:

Executive Integral Leadership  
 Introduction to Business Analytics  
 Introduction to Marketing  
 Foundations of Ethical Business Conduct  
 Corporate Finance  
 Strategic Cost Management  
 Investments  
 Principles of Financial Accounting  
 Business Law  
 Strategic Marketing  
 Digital Marketing  
 Leadership and Decision Making  
 Financial Statement Analysis  
 International Management  
 Negotiations  
 Equity Valuation  
 Strategic Planning for Growth  
 Design Thinking  
 Global Finance  
 Data and Technology for Senior Leaders  
 Corporate Governance  
 Executive Integral Leadership Applied Learning (0.0)  
 Supply Chain  
 International Immersion (3.0)  
 Additional program requirements include 3.0 elective credits and EMBA Orientation.

#### **Off Campus / Study Abroad Programs: EMBA**

EMBA students are required to complete a one-week international immersion in one of Notre Dame's Global Gateway locations. This class is offered as part of the International Systems Thinking course for three credit hours.

### **Executive Master of Nonprofit Administration**

#### **Learning Goals: EMNA**

1. Understanding of the unique demand, expectations, challenges, and opportunities of the nonprofit sector.

2. Competence with foundations of business disciplines.
3. Competence in making sound business decisions.
4. Ability to integrate ethics in decision making.

#### **Curriculum: EMNA**

The minimum number of total credit hours for the Master of Nonprofit Administration is 42.0. There are thirteen (13) required core courses of 3.0 credits unless otherwise indicated:

Accounting in a Nonprofit Organization  
 Board Relations and Management  
 Decision Analysis and Statistics  
 Economics of NFP Enterprises  
 Ethics in Nonprofit Organizations (1.5)  
 Field Project  
 Financial Management  
 Fund Development  
 Human Resource Management  
 Legal Environment  
 Management Communication (1.5)  
 Marketing for Nonprofits  
 Planning and Policy

Additional program requirements include a minimum of six (6.0) elective credits and EMNA Orientation.

### **Master of Nonprofit Administration**

#### **Learning Goals: MNA**

1. Understanding of the unique demand, expectations, challenges, and opportunities of the nonprofit sector.
2. Competence with foundations of business disciplines.
3. Competence in making sound business decisions.
4. Interpersonal and communication skills.
5. Ability to integrate ethics in decision making.
6. Competence to work collaboratively.

#### **Curriculum: MNA**

The total number of credit hours for the Master of Nonprofit Administration is 38.0. There are sixteen (16) required core courses of 2.0 credits unless otherwise indicated:

Accounting for the NFP  
 Catholic Social Teaching  
 Decision Analysis and Statistics  
 Economics of NFP Enterprises  
 Ethics in Nonprofit Organizations  
 Financial Management  
 Fund Development

Human Resource Management  
 Innovation in the Nonprofit Sector  
 Legal Environment  
 Management Communication  
 Marketing for Nonprofits  
 Nonprofit Management  
 Practicum (4.0)  
 Synthesis (4.0)  
 Strategic Management  
 Fall Interterm (1.0)  
 Spring Interterm (1.0)

Additional program requirements include MNA Orientation.

#### **Off Campus / Study Abroad Programs: MNA**

The semester-long Practicum course, taken over two modules, places students with local, regional, and/or national nonprofit organizations in order to provide real-world, practical experience. Students spend at least five hours per week working on mutually agreed upon projects with their nonprofit partner, along with meeting twice a week in class to discuss their experiences in light of leadership theory. Most placements will be conducted virtually, with some off-campus engagement if appropriate.

### **Master of Science in Accountancy**

#### **Learning Goals: MSA**

Our students develop and analyze information to solve a variety of complex problems that (i) promote efficient and effective business decision making, and (ii) satisfy the global demand for accountability from those who have been entrusted resources. In fostering this learning, the MSA program focuses on refining and deepening students' research, analysis, ethical, communication, and teamwork skills in an integrative fashion.

1. Problem Solving - Students identify and clarify accounting problems, gather, evaluate, and analyze accounting information, search and interpret the appropriate authoritative literature, and justify the best alternative.
2. Ethics/Professionalism - Students recognize and evaluate ethical and professional aspects of business and accounting decisions.
3. Communication - Students effectively and professionally communicate orally and in writing.
4. Information management and analysis - Students select effectively, and use efficiently, information, communication, or other technologies to analyze data and/or communicate findings.

#### **Curriculum: MSA**

There are two tracks available in the Master of Science in Accountancy: Tax Services (Tax) and Assurance & Advisory Services (ASAS). Each track requires a minimum of 30.0 total credit hours, which includes 12.0 credits of track-specific required courses, a 2.0 credit management communications elective, and a 2.0 credit Finance and Analytics elective. The ASAS track also requires a 2.0 credit track-specific elective course and the Tax track also requires a 3.0 credit track-specific elective. The remaining hours are selected from approved elective courses.

Students may select a Data Analytics major that requires 4.0 credits of major-specific courses and 4.0 hours of electives, all of which are part of the 30.0 total credit hour minimum.

Additional program requirements include MSA Orientation.

#### **Off Campus / Study Abroad Programs: MSA**

(Optional): Students have the opportunity to travel abroad in the spring semester for one week and earn 1.0 credits while immersed in the business practices and culture of a relevant international market. Locations are announced early in the spring semester.

### **Master of Science in Business Analytics - Residential**

#### **Learning Goals: MSBA-R**

1. Competence in the acquisition and analysis of data for business decision making.
2. Ability to recognize and structure business problems for quantitative analysis.
3. Competence to work collaboratively.
4. Ability to identify and confront ethical dilemmas in business analytics.
5. Ability to communicate effectively.

#### **Curriculum: MSBA-R**

The minimum number of total credit hours for the Master of Science in Business Analytics-Residential is 31.0. There are sixteen (16) required courses and one (1) elective of 2.0 credits unless otherwise indicated:

#### *Required*

Introduction to Business Analytics  
 Data Management  
 Data Visualization  
 Simulation and Optimization  
 Data Wrangling with R (1.0.)  
 Unstructured Data Analytics



Time Series Analytics  
 Ethics and Big Data Analytics  
 Advanced Statistical Inference  
 Python for Data Analytics  
 Machine Learning  
 Data Storytelling  
 Analytics Capstone and Consultation  
 Networks: Theory and Analysis  
 Integrated Analytics Deep Dive (1.0)  
 Bridge to Success (1.0)

#### *Electives*

Sports Analytics

Two new elective courses are being developed for inclusion in the 2022 curriculum. Additional program requirements include MSBA-R Orientation.

#### **Off Campus / Study Abroad Programs: MSBA-R**

While most students collaborate virtually with companies involved in the Analytics Capstone and Consultation course, students working with local companies (South Bend/Elkhart) may choose to travel off campus to visit those companies in person.

### **Master of Science in Business Analytics - Chicago**

#### **Learning Goals: MSBA-C**

1. Competence in the acquisition and analysis of data for business decision making.
2. Ability to recognize and structure business problems for quantitative analysis.
3. Competence to work collaboratively.
4. Ability to identify and confront ethical dilemmas in business analytics.
5. Ability to communicate effectively.

#### **Curriculum: MSBA-C**

The minimum number of total credit hours for the Master of Science in Business Analytics is 30.0. There are fifteen (15) required core courses of 2.0 credits each unless otherwise indicated:

Introduction to Business Analytics (1.5 credits)  
 Data Management Tools and Techniques  
 Data Exploration and Visualization  
 Statistics for Managerial Decision Making I  
 Statistics for Managerial Decision Making II  
 Machine Learning  
 Cloud Analytics  
 Unstructured Data Analytics  
 Ethics and Big Data Analytics (1.5 credits)  
 Data Storytelling

Marketing and Customer Analytics  
 Time Series Analysis  
 Python for Analytics  
 Emerging Issues in Analytics  
 Advanced R for Analytics (1.0 credit elective)  
 Analytics Capstone Project (3.0 credits)

Additional program requirements include MSBA (Chicago) Orientation.

### **Master of Science in Business Analytics - Sports Concentration**

#### **Learning Goals: MSBA-SA**

1. Competence in the acquisition and analysis of data for business decision making.
2. Ability to recognize and structure business problems for quantitative analysis.
3. Competence to work collaboratively.
4. Ability to identify and confront ethical dilemmas in business analytics.
5. Ability to communicate effectively.

#### **Curriculum: MSBA-SA**

The minimum number of total credit hours for the Master of Science in Business Analytics is 32.0. There are sixteen (16) required core courses:

Introduction to Statistical Analysis (2)  
 Data Management (2)  
 Bridge to Success (1)  
 Conveying Visual Data Insights (3)  
 Predictive Analytics (3)  
 Data Analysis with Python (3)  
 Unstructured Data Analytics (1.5)  
 Data Acquisition (1.5)  
 Machine Learning (1.5)  
 Sports Analytics (1.5)  
 Human Performance Analytics (1.5)  
 Network Structures (1.5)  
 Digital Transformation (2)  
 Ethics of Data Analytics (2)  
 Customer Engagement Analytics (2)  
 Analytics Capstone Project (3.0)

Additional program requirements include the MSBA-SA Orientation.

## Master of Science in Finance - Residential

### Learning Goals: MSF-R

1. Mastery of fundamental terminology, tools, technologies, and analytical frameworks.
2. Ability to integrate financial analyses into the context of an overall business strategy.
3. Ability to integrate ethics into decision making.
4. Competency to work collaboratively.
5. Ability to communicate effectively.

### Curriculum: MSF-R

The minimum number of total credit hours for the Master of Science in Finance-Residential is 38. There are twenty-one (20) required core courses of 2.0 credits each unless otherwise indicated:

Financial Accounting  
Corporate Finance (4.0)  
Python for Finance  
Ethics in Finance (1.0)  
Bridge to Success (1.0)  
Investments  
Financial Statement Analysis  
Quantitative Methods in Finance I  
Financial Statement Forecasting (1.0)  
Derivatives  
Quantitative Methods in Finance II  
Capital Allocation  
Working Capital Management  
Fixed Income  
International Finance or Behavioral Finance  
Financial Data Visualization (1.0)  
Applied Valuation and Modeling  
Financial Policy/Strategy  
Advanced Investment Strategies

Additional program requirements include MSF-R Orientation.

## Master of Science in Management

### Learning Goals: MSM

1. Competence to analyze and evaluate business opportunities and challenges.
2. Ability to integrate ethics in decision making.
3. Competence to work collaboratively.
4. Exposure to global economic and business perspectives.
5. Ability to communicate effectively.

### Curriculum: MSM

The minimum number of total credit hours for the Master of Science in Management is 38.0. There are fifteen (15) required core courses of 3.0 credits unless otherwise indicated:

Quantitative Business Analysis (2.0)  
Principles of Management  
Statistics in Business  
Financial and Managerial Accounting  
Finance Principles  
Strategic Communication  
Leadership Portfolio  
Foundations of Ethical Business  
Conduct (1.5)  
Marketing Principles  
Strategic Decision Making (1.5)  
Process Analytics (1.5)  
International Management (1.5)  
Bridge to Success (1.0)  
Fall Interterm (1.0)  
Spring Interterm (1.0)

Students also complete an additional 6.0 credits/two courses by completing a finance or marketing concentration:

Finance: Managerial Economics and Applied Investment Modeling  
Marketing: Digital Marketing and Contemporary Sales Management

Additional program requirements include MSM Orientation.

### Off Campus / Study Abroad Programs: MSM

(Optional): Students have the opportunity to travel abroad in the spring semester for one week and earn 1.0 of the Interterm credits while immersed in the business practices and culture of a relevant international market. Locations are announced early in the spring semester.

## Financial Information

### Tuition and Expenses

The following rates are for the academic year 2022-2023, including summer 2022. Exceptions to these dates are listed in parentheses. Annual increases should be anticipated. Where fees are listed, the definitions of these fees are provided at the end of this section.

#### Accelerated MBA

Summer 2022 tuition is \$24,400.  
Tuition for 2022/2023 is \$61,000.  
Student fees for 2022/2023 are \$700.

#### Traditional MBA

Tuition for 2022/2023 is \$61,000.  
Student fees for 2022/2023 are \$650.

#### EMBA South Bend (Class of 2023)

Summer 2022 tuition is \$8,456.  
Tuition for 2022/2023 is \$66,222.



**EMBA South Bend (Class of 2024)**

Tuition for 2022/2023 is \$69,560.

**EMBA Chicago (Class of 2024)**

Tuition for 2022/2023 is \$69,560.

**EMNA**

Tuition for 2022/2023 is \$3,330 per 3 credits.

**MNA**

Tuition for 2022/2023 is \$39,700.

Student fees for 2022/2023 are \$550.

**MSA**

Tuition for 2022/2023 is \$46,900.

Student fees for 2022/2023 are \$550.

**MSBA-R**

Tuition for 2022/2023 is \$57,300.

Student fees for 2022/2023 are \$550.

**MSBA-C**

Tuition for 2022/2023 is \$20,963 (January 2023 start).

**MSBA-SA**

Summer 2022 tuition is \$9,360.

Tuition for 2022/2023 is \$50,540.

Student fees for 2022/2023 are \$550.

**MSF-R**

Summer 2022 tuition is \$9,110.

Tuition for 2022/2023 \$48,590.

Student fees for 2022/2023 are \$550.

**MSM**

Summer 2022 tuition is \$16,000.

Tuition for 2022/2023 is \$32,000.

Student fees for 2022/2023 are \$550.

The technology fee provides partial funding for the University's enterprise-wide technology infrastructure, which provides all students access to the Internet, e-mail, ecourseware, campus clusters, and a wide array of the latest software. This fee also provides for the growth in student services, such as course and degree requirements, web registration, and value-added Internet-related capabilities.

The health center access fee provides students access to all services at the University Health Center and University Counseling Center, including 24-hour medical assistance and counseling/mental health assistance, and alcohol and drug education programs, as well as health education and wellness programs. It also provides partial funding to address increasing student health and wellness needs, along with funding to maintain health facilities.

The MBA Association fee, charged in the fall semester to all MBA students, covers the cost of various club and committee activities including but not limited to career-related panels and excursions, an annual MBA retreat, and student events during graduation week. The fee also helps to cover student meeting expenses and MBAA-sponsored activities and social events.

The MNA, MSA, MSBA-R, MSF-R and MSM Association fees, charged in the fall semester to all students enrolled in these programs, covers the cost of various student social events and activities, including but not limited to an annual dance and events held during graduation week. The fee also helps to cover student meeting expenses.

**Student Accounts**

Confirmation deposits are processed via the student's program and forwarded to the Office of Student Accounts as the initial payment on the account. Tuition and fees are payable in advance at the beginning of each semester. Students should log into IRISHPAY, the University's online student account statement and payment system available to both students and their authorized payers, to view account activity. Payments may be made through IRISHPAY via electronic check (e-check). Please note that Notre Dame does not accept credit cards for payment of tuition and fees. Tuition and/or fees not covered by fellowship are the responsibility of the student. A student may not register for a new semester or receive transcripts, certificates, diploma, or any information regarding his or her academic record until the account has been paid in full.

For questions regarding student accounts, contact the Office of Student Accounts at:

Telephone: (574) 631-7113

E-mail: [stdacct@nd.edu](mailto:stdacct@nd.edu)

Web: <https://studentaccounts.nd.edu/>

**Separation from the University**

Any graduate business student who, at any time within the school year, wishes to separate from the university must contact the Office of the Registrar to complete the "Separation from the University eForm." The student is responsible for initiating the form when they are seeking to separate from the University.

Separation requires the approval of Mendoza's associate dean for graduate programs.

For the purposes of financial aid determinations, a student's separation date is the date the University determines either that the student began the University's separation process or that the student otherwise provided the University official notification (in writing or orally) of his or her intention to separate from the University. Calculations related to the

Separation Policy are provided in detail at:  
<http://studentaccounts.nd.edu/policies-procedures/>.

## **Housing**

### *On-Campus Housing*

University housing for married, families and single students is available on campus in Fischer Graduate Residences. All apartments are 2 bedrooms with one full bath, kitchen and living room, and are available to students who are single with a roommate, or students who are married and/or parenting. Fischer Graduate Residences is managed by Bradley Company, and interested students can contact them directly at (574) 631-8607 or at <https://fog.bradleyco.com/>.

### *Off-Campus Housing*

Overlook at Notre Dame\*

Overlook at Notre Dame is a university-related community specifically designed for graduate and professional students and members of the university's research community. Located directly adjacent to the eastern edge of campus, the Overlook at Notre Dame offers studio and one-bedroom apartments. Find details at [overlooknd.com](http://overlooknd.com) or contact (574) 243-1700.

\*The Overlook at Notre Dame is university related, and privately owned and operated by LP Overlook, LLC.

A new resource is now available at [offcampus.nd.edu](http://offcampus.nd.edu) for students or prospective students to view, filter, and compare listings of available properties for rent, complete with photographs, floor plans, maps with proximity to campus, links to applications/leases, lists of amenities, and more. It also includes a roommate search tool and discussion boards available only to undergraduate and graduate students, as well as educational resources designed to help students navigate the many dimensions of life off-campus.

## **Summer Session**

EMNA students may apply for campus housing, requesting single or double accommodations; the group hall varies each year.

## **Health Insurance**

The student will be automatically enrolled in the University-sponsored plan, and the charge for the premium will be placed on the student's account prior to the start of the academic year. At the beginning of each academic year, the opportunity is provided to show proof of comparable health insurance coverage. If University Health Services accepts this coverage, the charge for the University-sponsored-plan will be removed from the student's account by University Health Services. Students enrolled in the University-sponsored plan are covered while traveling abroad as well as traveling domestically more than 100 miles from campus through On Call.

Information regarding the University-sponsored plan is included in an email sent to the student. Additional information is available from University Health Services by contacting the Office of Insurance and Accounts at (574) 631-6114 or referring to the UHS website: <http://uhs.nd.edu/insurance-billing/>.

The cost of the premium for new students for the 2022-2023 academic year (effective August 15, 2022 to August 14, 2023) is \$2,800. The insurer for the student health insurance policy is Aetna.

Premium information for dependent coverage may be found on the University Health Services website.

## **Travel Accident Insurance**

Students injured while traveling on University business which has been approved by the student's degree program are covered by Notre Dame travel accident insurance. Compensation in set amounts is available for death or loss of arms or legs. Medical expenses in excess of other insurance are paid up to a maximum dollar amount.

For questions regarding health insurance, contact University Health Services at:

Phone: (574) 631-6114

Web: <http://uhs.nd.edu>

## **Travel Reimbursement**

Reimbursement is subject to University travel policy, which can be found on the Controller's website, under Policies and Procedures: <http://controller.nd.edu>

Applications for reimbursement of travel expenses are made directly to the student's program of study.

## **Summer Employment**

Students in course-based master's programs have no University-imposed limitations on paid employment when classes are not in session. The requirement (based on current United States immigration regulations) that international students studying on an F-1 or J-1 visa seeking off-campus employment obtain written authorization through the appropriate staff member within Notre Dame International applies during academic-year breaks and in the summer months as well.

## **Fellowships and Financial Aid**

Exact amounts for the following aid will vary with the type of support and the program. Exact figures can be obtained from the particular program to which the student has been admitted.

Only full-time, degree-seeking students are eligible for support. Initiation and continuation of financial support

depends on the student's maintaining academic good standing.

### Fellowships

Fellowships are awarded to assist a student in the pursuit of a degree. No obligation for teaching or research is expected in return. Students who have been awarded fellowships are expected to devote themselves fully to the completion of their degree.

### Veterans' Educational Benefits

Veterans' benefits are approved by the Indiana State Approving Agency and the Illinois State Approving Agency. Students who qualify to use educational benefits can find information on the certification process on the Office of the Registrar's website, <https://registrar.nd.edu/enrollment-registration/veteran-affairs/>.

**Department of Veteran Affairs Pending Payment Policy:** The University will not take any of the four following actions toward any student using the U.S. Department of Veteran Affairs (VA) Post 9/11 G.I. Bill® (Ch. 33) or Veteran Readiness and Education (Ch. 31) benefits, while their payment from the VA is pending:

- Prevent their enrollment;
- Assess a late penalty fee;
- Require they secure alternative or additional funding;
- Deny their access to any resources available to other students who have satisfied their tuition and fee bills.

However, to qualify for this provision, students using Ch. 33 or Ch. 31 benefits are required to:

- Produce the VA's Certificate of Eligibility by the first day of class;
- Confirm their use of VA benefits via a Benefit Election eForm.

**Attention:** Students utilizing Department of Veteran Affairs Education Benefits—The current policy does not permit Notre Dame to certify educational benefits for our study abroad programs listed in this bulletin. Students can still participate in these programs, however, VA funds cannot be certified or applied for these courses. Any tuition and fees for these courses would be the responsibility of the student to fund through other means.

### Financial Aid

In addition to fellowships described above, the Office of Financial Aid, located in 115 Main Building, administers

federal and private financial aid programs to assist in the financing of your Notre Dame education.

### Applying for Federal Student Aid

In order to be eligible for federal student assistance, a student must be a U.S. citizen, permanent resident, or eligible noncitizen. In general, students must be classified as degree seeking to participate in the federal aid programs and enrolled at least half-time. The Free Application for Federal Student Aid (FAFSA) is the annual application required for consideration for all federal student assistance. Complete the application online, listing Notre Dame (Federal School Code 001840) in the appropriate section. Priority processing consideration will be given for those applicants submitting the FAFSA by February 28. If eligible, students are strongly encouraged to use the IRS Data Retrieval Tool option when completing the FAFSA. Choosing to use this option will streamline completion of federal verification requirements and expedite the review of your financial aid application.

### Academic Standing and Satisfactory Progress

The U.S. Department of Education requires students to maintain satisfactory progress toward completing their degree in order to receive financial aid. Satisfactory academic progress requirements for financial aid recipients may not be the same as the University's requirements for academic good standing. Students are required to maintain a minimum cumulative grade point average, be on pace to graduate, and complete their degree within a maximum time frame. All semesters of enrollment are reviewed regardless of whether aid was received. Additional details may be obtained from the Office of Financial Aid website.

### Federal Direct Loan

The terms of the non-need-based Unsubsidized Federal Direct Loan Program require that the borrower repay, with interest, this source of financial assistance. This program is referred to as "unsubsidized" because the federal government is not paying the in-school interest to the lender while the student is enrolled in school. Interest on the Unsubsidized Direct Loan begins to accrue after disbursement of the loan funds; however, the student may choose to have the payment of the interest deferred during enrollment and later capitalized (added to the principal) at the time repayment begins. For a list of additional terms of the Unsubsidized Direct Loan, visit the Office of Financial Aid website.

The amount a student may borrow from the Direct Loan Program may be limited by other financial assistance received by the student. Financial assistance includes, but is not limited to, the following: fellowships, assistantships, University scholarships, tuition remissions, all types of grants, residence hall appointments, need-based employment, and any loan received under the auspices of the Higher Education Act as amended. Should a student's eligibility be impacted at

any time during the loan period, the Direct Loan will be subject to adjustment. All eligibility changes will be reported to the student's lender.

### **Federal Direct PLUS Loan**

The Federal Direct PLUS Loan provides a borrowing option for graduate/professional students. Based upon the borrower's credit history, a student may borrow through this federally guaranteed, non-need-based loan program. Direct PLUS Loan applications are subject to Department of Education credit review. The maximum PLUS loan amount is the full cost of attendance minus all other financial aid. Repayment begins after the loan is fully disbursed or may be deferred while the student is enrolled in school. For a list of additional terms of the Direct PLUS Loan, visit the Office of Financial Aid website.

### **Private Student Loans**

After exhausting the opportunities available from the federal aid programs, many students will consider private loan programs as a source of funding.

The terms and conditions of these credit-based loan programs vary, and as such, students are encouraged to review the details of the programs before selecting a private loan program. Private loans are not eligible for loan consolidation programs made available for federal student loans. Interest rates, fees (both at the time of borrowing and at repayment), credit checks, and annual and aggregate loan limits require careful evaluation by the student as a consumer.

For questions regarding financial aid, contact the Office of Financial Aid at:

Telephone: (574) 631-6436

E-mail: [finaidgr@nd.edu](mailto:finaidgr@nd.edu)

Web: <http://financialaid.nd.edu>

*GI Bill® is a registered trademark of the U.S. Department of Veterans Affairs (VA). More information about education benefits offered by VA is available at the official U.S. government Web site at <https://www.benefits.va.gov/gibill>.*